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MODULE V

Project Management Seminar

Module V – AI is the new agile

How to run projects when the cycle lasts hours: six principles, a five-step cycle and the seminar's full journey, from strategy to process, showing what AI does and what a person still decides.

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WiseData · wisedataco.com/en/seminario-proyectos/

Agenda

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AI

01 What the manifesto asked for and AI made normal

02 Six principles and one rule

03 The five-step cycle

04 The full map, from module 1 to the agile frameworks

05 The closing: when the project becomes a process

06 Two cases built this way

07 Common mistakes and the module challenge

The module's question

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AI

WITH AI Ask it to play the sponsor and tell you which decisions in your project it would not leave to an AI.

If AI builds in hours, what is project management for?

AI EXECUTES

Drafts of code, text, spreadsheets, analyses and presentations, in hours.

THE PERSON DECIDES

What is worth doing, which risk is accepted, what is published and when it is done.

The module's central idea: AI does not replace project management; it forces it back to the essentials.

01

What the manifesto asked for

Frequent delivery, preferring the shorter timescale. With AI, that timescale is measured in hours.

1. The four values, read with AI

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AI

WITH AI Describe how your team works with AI and ask which value it is overdoing.

The manifesto values…	…over	What changes with AI
Individuals and interactions	Processes and tools	Knowing how to ask and review is worth more than mastering the tool
Working software	Comprehensive documentation	A prototype costs about the same as describing it: you show instead of explaining
Customer collaboration	Contract negotiation	The customer sees a version the same day and reacts to something real
Responding to change	Following a plan	Changing course is cheap: the plan is revisited at every delivery

The items on the right also have value. With AI that warning matters more: producing documents and code is no longer expensive. The risk is no longer doing too little; it is doing too much.

Source: Manifesto for Agile Software Development (2001); WiseData.

02

Six principles and one rule

Three come from agile as it always was. AI makes the other three mandatory.

2. The six principles

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AI

WITH AI Ask it to turn the six principles into a checklist for your next cycle.

1. Value leads, not the task

Every cycle starts with what problem it solves and how you will know it did.

2. Small, frequent deliveries

A page, a filter, a sheet: something the user opens today and comments on tomorrow.

3. Change is raw material

If changing is cheap, the plan is adjusted at every delivery.

4. Verify before delivering

AI is wrong with confidence: every figure is checked, every piece of code is run.

5. Human judgment is not delegated

The person decides what is worth doing and what is not published. Legal rules, from day one.

6. Memory belongs to the team

Decisions and mistakes are written down: the retrospective turned into a file.

Lilac: agile as it always was · Cream: the ones AI makes mandatory

Source: WiseData.

2. The copilot rule

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AI

WITH AI Before asking for something, ask yourself: does this already exist and need transforming, or does it need inventing?

AI transforms what exists; it does not invent what does not exist.

It can	It cannot
• The executive summary from the business case • The charter from the approved case • The status report from risks and progress • Check formulas, totals and consistency	• Estimate benefits, costs or durations • Set the discount rate • Decide whether the project is green or red • Sign a gate

A well-written answer looks correct: form no longer signals quality. The defense is a Definition of Done that is not negotiable.

Source: WiseData.

03 The five-step cycle

From a few hours to a week. When the fifth step closes, you go back to the first.

3. The five-step cycle

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AI

WITH AI You write the goal and the rules; ask it for the draft; you verify.

1 · Goal	2 · Rules	3 · Build	4 · Verify	5 · Deliver and record
One sentence: what is achieved and how it is measured	What must not be done or used	AI produces the complete first draft	Figures against the source; test with a user	Publish and write down what was decided
THE PERSON DECIDES	THE PERSON DECIDES	AI EXECUTES	THE PERSON DECIDES	THE PERSON DECIDES

with what was learned, back to step 1

Whatever fails verification goes back to step 3. Whatever is almost ready is not delivered.

Source: WiseData.

3. Compared with the Sprint

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AI

WITH AI Ask it to read your memory file at the start of every cycle, like an automatic retrospective.

	Scrum Sprint	AI cycle
Length	One month or less	Hours to a week
Who builds	The Developers	AI, directed by a person
Who verifies	The team, with the Definition of Done	The person, with the same rule
Where learning is kept	The retrospective	A memory file that the next cycle reads

What does not change is what matters most: without verification there is no delivery.

Source: The Scrum Guide (2020); WiseData.

3. Before the first cycle

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AI

WITH AI Ask it which strategic objective and which business case what you are about to build responds to.



The five-step cycle answers how to build fast. It does not answer whether the project should exist.
Without strategy, a case and approval, AI only speeds up something nobody decided to do.

Step 1's goal comes from the approved case; step 5's memory is kept next to that case, so at the end you can answer whether it was worth it.

Source: Module 1: how projects are born.

04 The full map

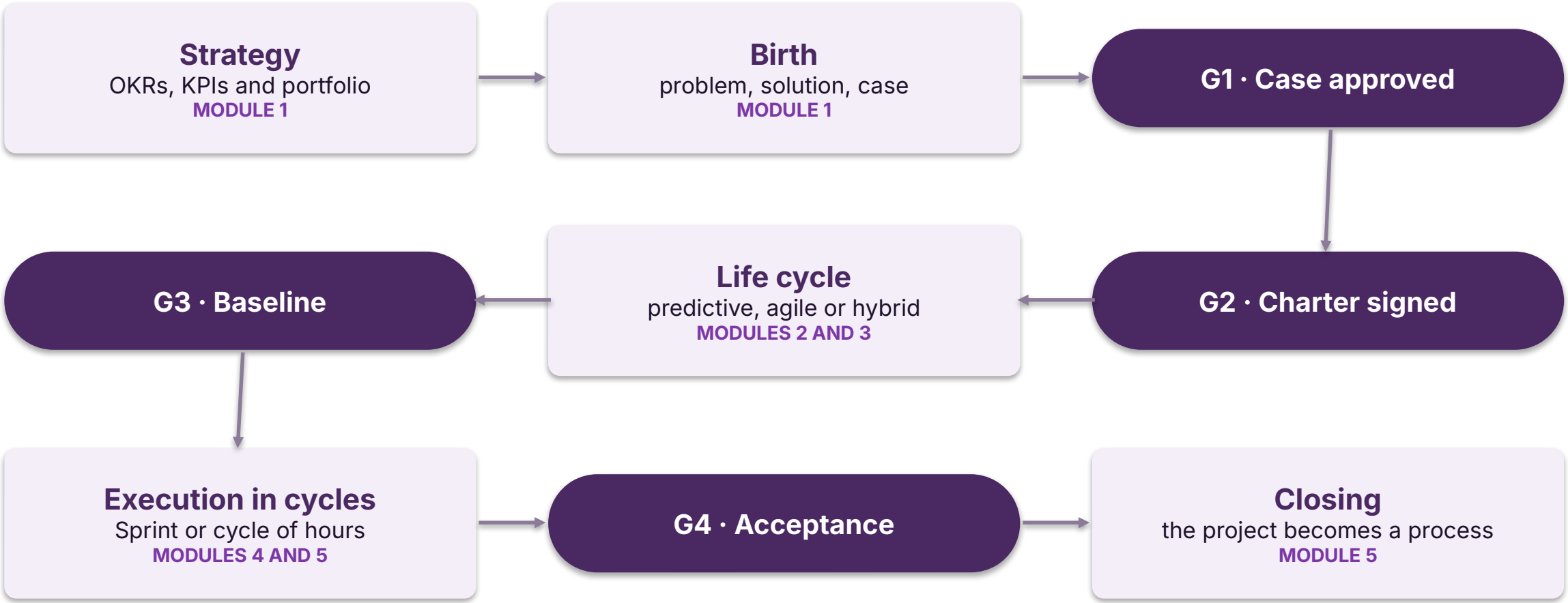
Strategy, birth, life cycle, PMBOK and agile frameworks: what AI does and what the person decides.

4. From strategy to process

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AI

WITH AI Place your project on the map and ask which gate comes next and what it takes to pass it.



A person signs every gate. When a process KPI goes out of range, a new initiative is born and you go back to module 1.

Source: WiseData, based on modules 1 to 4.

4. The organization's strategy

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AI

WITH AI Give it your portfolio and ask which project connects to no objective.

Level	What AI does	What the person decides
Strategy	Summarizes market, competition and internal figures	The company's direction and what it will not do
Portfolios	Compares projects by benefit, cost and risk with the assumptions it is given	What enters the portfolio and what is cancelled
Programs	Shows dependencies and benefits only achieved together	How they are coordinated and who answers for the benefit
Projects	Links each project to the objective and indicator it should move	Whether the project still deserves the money
OKRs and KPIs	Calculates progress and flags when a KPI goes out of range	The quarter's objectives and what to do when an indicator drops

With AI every project looks cheap. Strategy is there to say no: the time of whoever reviews and decides is still scarce.

Source: Module 1; WiseData.

4. How a project is born

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AI

WITH AI Ask it to challenge your case assumptions as the committee would; you defend the assumptions.

Station	What AI does	What the person decides
Process, initiative or project?	Sorts pending items by start, end and deliverable	What is formalized as a project
Link to strategy	Relates the idea to objectives and OKRs	Whether it truly hangs from the strategy
1. Problem identification	Organizes complaints, data and emails to show the pain	Which problem is worth tackling
2. Proposed solution	Generates alternatives and describes the ideal process	Which alternative moves forward
3. Feasibility assessment	Prepares the questions for the experts	The experts give the answers
4. Business case	Drafts the summary and calculates NPV, IRR, ROI and payback with the given assumptions	The assumptions, defended before the committee
5. Approval	Prepares the presentation for the committee	Who presents, what is negotiated and whether it is approved

A business case in hours is not better: it is easier to inflate. Assumptions are defended with your own name.

Source: Module 1; WiseData.

4. The life cycle and the gates

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AI

WITH AI Ask it to prepare each gate's package; a person signs.

Approach	With AI
Predictive	Helps with requirements and the WBS; scope is still fixed by a regulation or contract
Iterative	Iterations to understand the product are counted in hours
Incremental	Each usable delivery arrives sooner, if it passes verification
Adaptive	The natural approach: goal, draft, review and adjust
Hybrid	The regulatory part is planned in full; the rest, in short cycles

G1 · Case approved — **The committee decides**

G2 · Charter signed — **The sponsor signs**

G3 · Baseline — **The project manager commits**

G4 · Acceptance — **The customer accepts**

With AI you reach each gate faster, but none can be skipped.

Source: Module 2; WiseData.

4. The five process groups

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AI

WITH AI Ask it for each group's deliverables for your project and mark the ones you commit to.

Group	What AI does	What the person decides
Initiating	Draft charter and case; list of possible stakeholders	Whether it goes ahead, who sponsors and what value it must produce
Planning	Proposes WBS, schedule, risks and user stories	The estimates, the budget and what is in
Executing	Builds drafts: code, documents, analyses	What is accepted, what is redone and what is published
Monitoring and controlling	Compares against the baseline; spots figures that do not add up	Which deviation is acceptable and which change is approved
Closing	Final report and draft lessons learned	Formal acceptance and which lesson becomes a rule

Module 2 explained Initiating; module 3 completed the tour. In agile, planning, executing and controlling repeat in every cycle.

Source: Modules 2 and 3; PMBOK Guide, 6th ed. (2017) and 7th ed. (2021); WiseData.

4. The ten knowledge areas

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AI

WITH AI Ask it to review your plan area by area and say which one has no owner.

Integration	Plan, changes and memory up to date **How to balance when they clash**	**Scope**	WBS, stories and ambiguities **Where the scope ends**
Schedule	Critical path and scenarios **The date that is promised**	**Cost**	Base budget and actual vs. plan **Budget and reserves**
Quality	Tests and figures against the source **The Definition of Done**	**Resources**	Workload and availability **Who does what**
Communications	Reports and summaries per stakeholder **What is said, to whom and when**	**Risk**	List from similar projects **Which risk is accepted**
Procurement	Compares proposals and contracts **Who is hired**	**Stakeholders**	Map from org charts **Who carries weight and who opposes**

The pattern repeats in all ten: AI prepares, the person commits.

Source: PMBOK Guide, 6th ed. (2017); WiseData.

4. The eight performance domains

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AI

WITH AI Ask it which domain is weakest in your project, with evidence.

Stakeholders

More deliveries to show; the risk is overwhelming with versions

Team

AI executes; leadership is still human

Approach and life cycle

Almost every project has an adaptive part

Planning

You plan more often and with better information

Project work

Shifts from producing to directing and reviewing

Delivery

Smaller, more frequent deliveries

Measurement

Measuring is cheap; the hard part is choosing what

Uncertainty

A new risk: errors that look correct

The 8th edition (November 2025) returns to processes in the same five groups. The tables still apply.

Source: PMBOK Guide, 7th ed. (2021); WiseData.

4. The agile frameworks with AI

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AI

WITH AI Give it your board and ask how many open fronts you have; then you limit them.

Scrum	Kanban	XP	Lean
• The Definition of Done becomes the most important piece • The Scrum Master makes sure verification is not skipped • The retrospective lives in a memory file	• Limiting work in progress is more necessary than ever • AI lets you open ten fronts at once • The four measures calculate themselves	• The pair is now a person and an AI • Tests before code: the cheapest verification • Simple design has to be asked for	• The new waste: building what nobody asked for • The waiting moves to approving and verifying • The variation: figures that change between versions

AI increasingly takes care of the how; the what, the why and when to stop still belong to the person.

Source: Scrum Guide (2020); Kanban Guide (2025); WiseData.

05

The closing

When the project becomes a process, and the process gives birth to the next project.

5. The project becomes a process

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AI

WITH AI Ask it which process is born from your project and who should own it.

PROJECT
Has a start and an end
Like an OKR: it pushes something that does not exist yet

→ **G4 · Acceptance** →

PROCESS
Repeats and does not end
Like a KPI: it watches what the project left behind

New software
moves to support

Dashboard
becomes Monday's report

Platform
becomes daily operations

The seminar began by separating project from process, and it ends in the same place.

Source: WiseData, based on modules 1 to 4.

5. What happens at closing

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AI

WITH AI Ask it to draft the operations manual from the project memory.

At closing	What AI does	What the person decides
Handover to operations	Manual, FAQs and support guide from the memory	Who owns the process from the next day on
Process indicators	Proposes KPIs with formula, baseline and threshold	Which threshold triggers an alert and who responds
Lessons learned	Organizes decisions, mistakes and what must not be repeated	Which lesson becomes a rule
Formal acceptance	Closing document and benefits against the business case	The signature: whether it delivered what it promised
Business case follow-up	Compares actual benefits against those promised, year by year	Whether the project was worth it
Continuous improvement	Reviews the process with data and proposes adjustments	When an adjustment is a new project

Many benefits arrive after closing: the case approved at G1 keeps being compared against reality.

Source: WiseData, based on modules 1 to 4.

5. The circle closes

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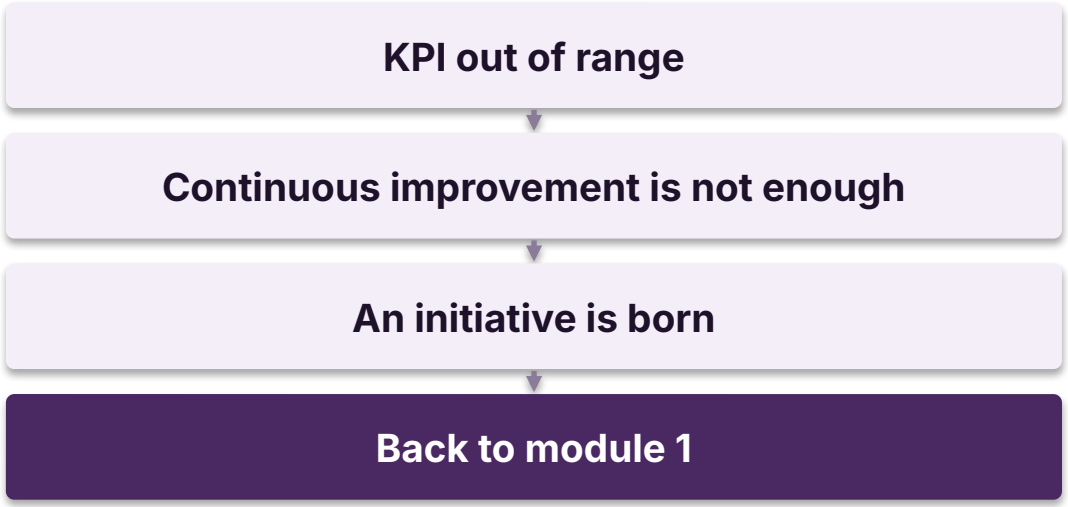
AI

WITH AI Ask it to propose the process KPIs with thresholds; you decide the threshold that triggers the alert.

THE CLOSING RISK WITH AI

Something that works but nobody knows how it works.

If the memory was never written down, operations inherits a black box. The project memory becomes the process manual.



The whole seminar is a circle: strategy, birth, life cycle, execution, closing, process and, when the process is no longer enough, a new initiative.

Source: WiseData, based on modules 1 to 4.

06

Two cases built this way

WiseData and Salon Pass: October 2026, 3 to 5 hours a day for both projects.

6. WiseData: public company data

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AI

WITH AI How it was used: AI processed and drafted; every figure was verified against the source.

32,817 entities searchable in three directories, sector dashboards and downloadable tools.

Cycle step	How it looked at WiseData
Goal	One analysis or one feature per week, with the question it answers
Rules	Never personal data; every figure with its source and cut-off date; no investment advice
Build with AI	Processing Supersociedades financial statements, building directories, writing articles
Verify	Every figure against the official source: that is how reports in pesos instead of thousands and half-year cuts showed up
Deliver and record	Each correction was written down as a rule for the next analysis

Source: wisedataco.com; WiseData.

6. Salon Pass: a platform for salons

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AI

WITH AI How it was used: AI built; the salon tested every version with real appointments and payments.

A platform for hair salons, barbershops and spas, built with the salon open.

Cycle step	How it looked at Salon Pass
Goal	One concrete need of the salon per delivery, not the whole platform
Rules	Customer data is protected; payments go through an established gateway
Build with AI	The app, the booking screens and online payments
Verify	Test in the salon with real appointments and payments before calling it done
Deliver and record	What the salon asked for defined the next delivery

Source: salon-pass.com and app.salon-pass.com; WiseData.

6. How long it took

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AI

WITH AI Keep your own log of hours per cycle: it is the only way to measure what you save.

Author, with AI · 80 to 110 hours



Traditional team of 2 or 3 developers · 2,000 to 3,500 hours, 6 to 9 months



In that time: 33 database changes, about 20 server functions, website, app, online payments and migration of real data with a rollback plan.

The difference is not explained by AI's speed alone: the cycle explains it. Nothing was built without a written goal or called done without verification.

Source: Author's approximate log since 1 October 2026; the traditional team is our own estimate.

07

Mistakes and challenge

What costs the most when working with AI, and one cycle to plan today.

7. The most common mistakes

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AI

WITH AI Ask it to review your last cycle and say which of these five mistakes you made.

Confusing speed with progress

Ten versions in a day are useless if none was tested with a user.

Not writing the goal

AI fills the gap with whatever it thinks is useful, and it is almost never what was needed.

Skipping verification

Because the text looks good. It is the most expensive mistake and the most frequent.

Not keeping the memory

Every new conversation starts from zero and repeats the mistakes of the last one.

Delegating judgment

Asking the AI whether something is right is not verifying.

The rule that prevents them

No written goal, no building; no verification, no delivery.

7. Module challenge

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AI

WITH AI Plan the cycle yourself and ask it to critique it as a demanding user would.

Pick a real task that takes you more than a day today and plan one cycle:

1. **The goal in one sentence, with how you will know it was met**
2. **Three rules: what the AI must not do or use**
3. **What you will ask it for as a first draft**
4. **Your verification checklist before calling it done**
5. **What you will write down so the next cycle goes better**

If you cannot write the goal in one sentence, that is the finding: what you want is not yet clear.

The complete seminar

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AI

1	**How projects are born**	Why is it done and who approves it?
2	**How to choose the life cycle**	Is everything planned up front or discovered on the way?
3	**The five process groups**	What has to happen for it to end well?
4	**Agile and Scrum**	How do you work when it cannot be fully planned?
5	**AI is the new agile**	How do you work when AI executes and the person decides?

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Sources

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AI

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- Law 1581 of 2012, personal data protection (Colombia)
- WiseData (wisedataco.com) and Salon Pass (salon-pass.com) cases. Hours: author's approximate log; traditional team: our own estimate.



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The full seminar, with videos, articles and presentations:

wisedataco.com/en/seminario-proyectos/

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